

CCC: Catalyzing and Enabling Computing Research

Gregory D. Hager
CCC Vice-Chair Elect
Johns Hopkins University



<http://cra.org/ccc>



An Overview of the Computing Community Consortium

- A standing committee of the Computing Research Association
- Funded by NSF under a Cooperative Agreement
- Facilitates the development of a bold, multi-themed vision for computing research - and communicates this vision to stakeholders
- Led by a broad-based Council
- Chaired by Ed Lazowska and Susan Graham
- Staffed by CRA



The CCC Council

- Leadership

- Ed Lazowska, Univ. Washington (Chair)
- Susan Graham, UC Berkeley (Vice Chair)
- Ann Drobis, Director
- Kenneth Hines, Program Associate
- Andy Bernat, CRA Executive Director

- Terms ending 6/2015

- Liz Bradley, Univ. Colorado
- Sue Davidson, Univ. Pennsylvania
- Joe Evans, Univ. Kansas
- Ran Libeskind-Hadas, Harvey Mudd College
- Shashi Shekhar, Univ. Minnesota

- Terms ending 6/2014

- Deborah Crawford, Drexel
- Gregory Hager, Johns Hopkins
- Anita Jones, Univ. Virginia
- John Mitchell, Stanford
- Bob Sproull, Sun Labs Oracle (ret.)
- Josep Torrellas, Univ. Illinois

- Terms ending 6/2013

- Randy Bryant, Carnegie Mellon
- Lance Fortnow, Northwestern -> Georgia Tech
- Hank Korth, Lehigh
- Eric Horvitz, Microsoft Research
- Beth Mynatt, Georgia Tech
- Fred Schneider, Cornell
- Margo Seltzer, Harvard

- Former members

- Stephanie Forrest, Univ. New Mexico, 2012
- Chris Johnson, Univ. Utah, 2012
- Frans Kaashoek, MIT, 2012
- Robin Murphy, Texas A&M, 2012
- Bill Feiereisen, LANL, 2011
- Dave Kaeli, Northeastern, 2011
- John King, Univ. Michigan, 2011
- Dick Karp, UC Berkeley, 2010
- Andrew McCallum, Univ. Massachusetts, 2010
- Dave Waltz, Columbia, 2010
- Greg Andrews, Univ. Arizona, 2009
- Peter Lee, Carnegie Mellon, 2009
- Karen Sutherland, Augsburg College, 2009



A Multitude of Activities

- **Community-initiated visioning:**
 - Workshops that bring researchers together to discuss “out-of-the-box” ideas
 - Challenges & Visions tracks at conferences
- **Outreach to the White House, Federal funding agencies:**
 - Outputs of visioning activities
 - Short reports to inform policy makers
 - Task Forces - Health IT, Sustainability IT, Data Analytics



Computing Research That Changed The World

This Week's Highlight:
Fruit Fly Suggests New
Solution to Computer
Networking Problem

LANDMARK CONTRIBUTIONS BY STUDENTS IN COMPUTER SCIENCE SHAWN FANNING
undergraduate and graduate students that have made truly game-changing contributions in the course of their studies STROTHER MOORE

Computing Innovation Fellows Project

- **Public relations efforts:**
 - Library of Congress symposia
 - Research “Highlight of the Week”
 - CCC Blog [<http://cccblog.org/>]
- **Nurturing the next generation of leaders:**
 - Computing Innovation Fellows Project
 - “Landmark Contributions by Students”
 - Leadership in Science Policy Institute

Example: Robotics



May 21, 2009

A Roadmap for US Robotics
From Internet to Robotics

Organized by

- Georgia Institute of Technology
- University of Southern California
- Johns Hopkins University
- University of Pennsylvania
- University of California, Berkeley
- Rensselaer Polytechnic Institute
- University of Massachusetts, Amherst
- University of Utah
- Carnegie Mellon University
- Tech Collaborative

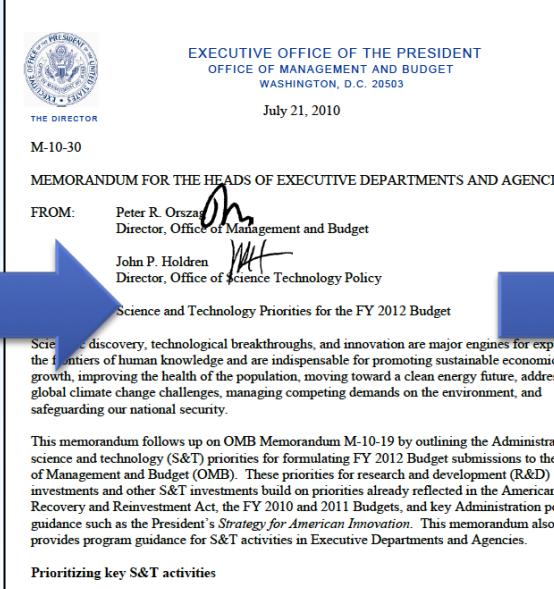
Sponsored by

- Computing Community Consortium (CCC)
- Computing Research Association (CRA)

4 meetings during
summer 2008

Roadmap published
May 2009

***Extensive discussions
between visioning
leaders & agencies***



EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D.C. 20503

July 21, 2010

M-10-30

MEMORANDUM FOR THE HEADS OF EXECUTIVE DEPARTMENTS AND AGENCIES

FROM: Peter R. Orszag, Director, Office of Management and Budget
John P. Holdren, Director, Office of Science and Technology Policy

Science and Technology Priorities for the FY 2012 Budget

This memorandum follows up on OMB Memorandum M-10-19 by outlining the Administration's science and technology (S&T) priorities for formulating FY 2012 Budget submissions to the Office of Management and Budget (OMB). These priorities for research and development (R&D) investments and other S&T investments build on priorities already reflected in the American Recovery and Reinvestment Act, the FY 2010 and 2011 Budgets, and key Administration policy guidance such as the President's Strategy for American Innovation. This memorandum also provides program guidance for S&T activities in Executive Departments and Agencies.

Prioritizing key S&T activities

OSTP issues directive to all
agencies in summer 2010
to include robotics in
FY 12 budgets

Henrik Chistensen
Georgia Tech



Office of Science and Technology Po

About OSTP | OSTP Blog | Pressroom | Divisions | R&D Budgets | Res

Developing the Next Generation of Robots

Posted by Tom Kalil and Sridhar Kota on June 24, 2011 at 10:14 AM EDT

At Carnegie Mellon University, President Obama is launching the Advanced Manufacturing Partnership, a research initiative that will promote a renaissance of American manufacturing.

One existing element of the President's Advanced Manufacturing Partnership is the National Robotics Initiative. Robots are working for us every day, in countless ways. At home, at work, and on the battlefield, increasingly lifting the burdens of tasks that are dull, dirty, or dangerous.

But they could do even more, and that's what the National Robotics Initiative is all about. So to (the National Science Foundation, the National Institutes of Health, NASA, and the United States Department of Agriculture) are issuing a joint solicitation that will provide up to \$70 million in research funding for robotics.

The focus of this initiative is on developing robots that work with or beside people to extend our capabilities, taking advantage of the different strengths of humans and robots. In addition to improving the technology needed for next-generation robotics, the initiative will support applications such as

National Robotics
Initiative announced
in summer 2011



<http://cra.org/ccc>



Example: Big Data

Big-Data Computing: Current breakthroughs in commerce

Randal E. Bryant
Carnegie Mellon University

Randy H. Katz
University of California, Berkeley

Version 8: December 2008

Motivation: Our Data-Driven World

Advances in digital sensors, communications, collections of data, capturing information of value society. For example, search engine companies created an entirely new business by capturing the Wide Web and providing it to people in useful ways of data every day and continually add more directions, and image retrieval. The societal benefit has transformed how people find and make use of information.

Just as search engines have transformed how we use data computing can and will transform the active medical practitioners, and our nation's defense a include:

- Wal-Mart recently contracted with Hewlett Packard capable of storing 4 petabytes (4000 trillion bytes) of data recorded by their point-of-sale term day at their stores. By applying data mining techniques to patterns indicating the effectiveness of advertising campaigns, and better manage their inventories.
- Many scientific disciplines have become data is now just a matter of digital cameras. The Large Synoptic Survey Telescope (LSST) will scan the southern sky in a bytes of image data every day – a data volume surveys daily! Astronomers will apply massive amounts of data to understand the origins of our universe. The Large Hadron Collider (LHC) at CERN, Randal Bryant (CMU), Jaime G. Carbonell (CMU), Andrew Connolly (UW), Anil Chari Clarke (Waterloo), Andrew Connolly (UW), Jeff Dean (Google), Jeff Elkins-Rad (LLNL), Christina Faloutsos (CMU), Jeff Fetterman (UW), Jim Gray (Microsoft Research), Pradeep Gilbert (CMU), Ian Goodfellow (Padavan Networks Lab), Robert Grossman (UIC), Jeff Hammerbacher (Facebook), Jawaheer Jan (UIC), S. Hellestein (Berkeley), Haym Hirsh (NSF/Rutgers), Cherni Hu (Central Michigan University), Kavita Karplus (Stanford), Michael J. Irwin (UCLA), Michael Kleiner (Cornell), Ed Lazowska (UWashington), Michael Xiao Zhou Li (H Lab), Xavier Llorà (INSA), Qi Lu (Yahoo!), Chris Man-Meahan (NSF), Jill Mesirov (Broad Institute), Marc Najork (Microsoft), Prashant Pillai (UW), David Patterson (Berkeley), Michael Q. Quigley (Stanford), Patrick Pantel (Carnegie Mellon), Savas Parastatidis (Hong Kong University), Prabhakar Raghavan (Yahoo!), Raghu Ramakrishnan (Yahoo!), Anil Sahai (UCLA), Dan Reed (Microsoft), Anne Rogers (Chicago), Michael Shrivastava (Stanford), Michael Stoyanov (UW), Tom Tull (Yahoo!), Ravi Sundaram (Northeastern), Alex Szalay (JHU), Douglas Thompson (Dartmouth), Andrew Tomkins (Yahoo!), Cristian Ungureanu (UCLA), Dan Weld (UWashington), John Wilkes (HP), Jeannette Wing (MIT), Ke-Thua Yen (TIFUSC), Hongruen Zha (GeorgeTech), Cheng-Zhang (UC Santa Cruz)

¹ For the most current version of this essay, as well as related work, see the CCC's Big-Data Computing Study Group page.

Computing Community Consortium
We support the computing research community in creating the future.

HOME | ABOUT | YOUR VISION | ACTIVITIES | RECOMMENDATIONS

Spatial Computing | Disaster Management | SEES IT
Learning Tech | Open Source | Cyber Physical Systems

You are here: [CCC Home](#) | [Activities](#) | [Funded Existing Activities](#) | [Big-Data Computing Study Group](#)

From Data to Knowledge to Action: A Global Enabler for the Future

Eric Horvitz, Microsoft Research and Tom Mitchell, Carnegie Mellon University

Enabling Evidence-Based Healthcare [PDF | Word]

Eric Horvitz, Microsoft Research

Enabling an Initiative in "New Biology" [PDF | Word]

Chase Hensel, Computing Research Association and Erwin P. G. Stephan, University of Washington

Enabling 21st Century Discovery in Science and Engineering

Randal E. Bryant, Carnegie Mellon University and Ed Lazowska, University of Washington

Enabling Advanced Intelligence and Decision-Making for Analytics

Randal E. Bryant, Carnegie Mellon University, Jaime G. Carbonell, Carnegie Mellon University, and Tom Mitchell, Carnegie Mellon University

Enabling a Revolution in New Transportation [PDF | Word]

Sebastian Thrun, Stanford University, Chase Hensel, Computing Research Association

Enabling Personalized Education [PDF | Word]

Beverly Park Woolf, University of Massachusetts-Amherst, Rya Williams, Computing Research Association

Enabling the Smart Grid [PDF | Word]

Randal E. Bryant, Carnegie Mellon University, Randy H. Katz, University of California-Berkeley, and Erwin P. G. Stephan, Computing Research Association

Challenges and Opportunities with Big Data [PDF]

A community white paper developed by leading researchers and practitioners in the field.



Office of Science and Technology Policy
Executive Office of the President
New Executive Office Building
Washington, DC 20502

FOR IMMEDIATE RELEASE
March 29, 2012

Contact: Rick Weiss 202 456-6037 rweiss@ostp.eop.gov
Lisa-Joy Zgorski 703 292-8311 ljzgorski@ostp.eop.gov

OBAMA ADMINISTRATION UNVEILS "BIG DATA" INITIATIVE: ANNOUNCES \$200 MILLION IN NEW R&D INVESTMENTS

Aiming to make the most of the fast-growing volume of digital data, the Obama Administration today announced a "Big Data Research and Development Initiative." By improving our ability to extract knowledge and insights from large and complex collections of digital data, the initiative promises to help solve some of the Nation's most pressing challenges.

To launch the initiative, six Federal departments and agencies today announced more than \$200 million in new commitments that, together, promise to greatly improve the tools and techniques needed to access, organize, and glean discoveries from huge volumes of digital data.

"In the same way that past Federal investments in information-technology R&D led to dramatic advances in supercomputing and the creation of the Internet, the initiative we are launching today promises to transform our ability to use Big Data for scientific discovery, environmental and biomedical research, education, and national security," said Dr. John P. Holdren, Assistant to the President and Director of the White House Office of Science and Technology Policy.

To make the most of this opportunity, the White House Office of Science and Technology Policy (OSTP)—in concert with several Federal departments and agencies—created the Big Data Research and Development Initiative to:

- Advance state-of-the-art core technologies needed to collect, store, preserve, manage, analyze, and share huge quantities of data.
- Harness these technologies to accelerate the pace of discovery in science and engineering, strengthen our national security, and transform teaching and learning; and
- Expand the workforce needed to develop and use Big Data technologies.

2008

2008

2010

2012



<http://cra.org/ccc>



Example: Leadership in Science Policy Inst. (November 2011, April 2013)

The screenshot shows the homepage of the Computing Community Consortium (CCC) website. At the top, there is a navigation bar with links for HOME, ABOUT, YOUR VISION, ACTIVITIES, RESOURCES, and CONTACT, along with a search bar. Below the navigation bar, the CCC logo is displayed next to the text "Computing Community Consortium" and the tagline "We support the computing research community in creating compelling research visions and the mechanisms to realize these visions." A large banner image of the U.S. Capitol dome is visible. On the left side of the main content area, there is a section titled "Agenda" with a list of sessions and speakers. On the right side, there is a "Logistics" section with details about the location and participation. A yellow callout box contains a note about content being added to the site.

Agenda

8:30 am - 9:00 am
Welcome [180 KB PDF] [Referenced videos - [Lazowska](#) | [Bartlett](#) | [Brooks](#)]
([Fred Schneider, Cornell, Workshop Chair](#))

Lay out the goals of the workshop: to provide a crash-course in relevant science policy issues and the mechanics of policymaking, including a sense of how federal science policy is crafted, how it's implemented, and where are the opportunities for members of the community to participate in the policy-making process.

9:00 am - 10:30 am
Interacting with Agencies/Creating New Initiatives
([Jeannette Wing, CMU \[434 KB PDF\]](#); [Milt Corn, NIH \[242 KB PDF\]](#); [Henry Kelly, DOE](#))

The agencies are where the science-policy rubber hits the road, where decisions made in both the Administrative and Legislative branches get implemented, and the most common avenue for individuals in the science community to interact with the federal government. Influencing policy decisions at the agency level can require a somewhat different skill set and somewhat different approach than influencing your faculty peers, the Congress, or the White House. Agencies also provide opportunities for individuals in the community to directly shape federal policy in their field, by serving on an agency advisory committee, or by taking a rotation as a program manager, division director, or office director. This session will cover the agency budget process and will discuss opportunities for scientists to advise and engage federal science agencies like NSF, DOE, and NIH. The speakers will discuss the mechanics of how agency new initiatives get started, focusing on the culture and traditions that constitute the lens through which agencies view themselves and are viewed by others. In practical terms, how is success measured? To what extent is outside advice sought and in support of what kinds of activities? What kinds of advice and modes of engagement are unlikely to be effective?

Logistics

Date: November 7, 2011
Location: [Hyatt Regency Capitol Hill](#), Washington, DC

Participation in the workshop will include breakfast and lunch at the workshop, as well as a reception with workshop speakers and other interested guests at the conclusion of the meeting. Hotel accommodations for two nights (before and after the workshop) as well as reimbursement for airfare and other travel expenses will be provided by the workshop (through funding from CCC).

Agenda

[List of Sessions and Speakers and Slides](#)



Milt Corn, NIH



Henry Kelly, DoE



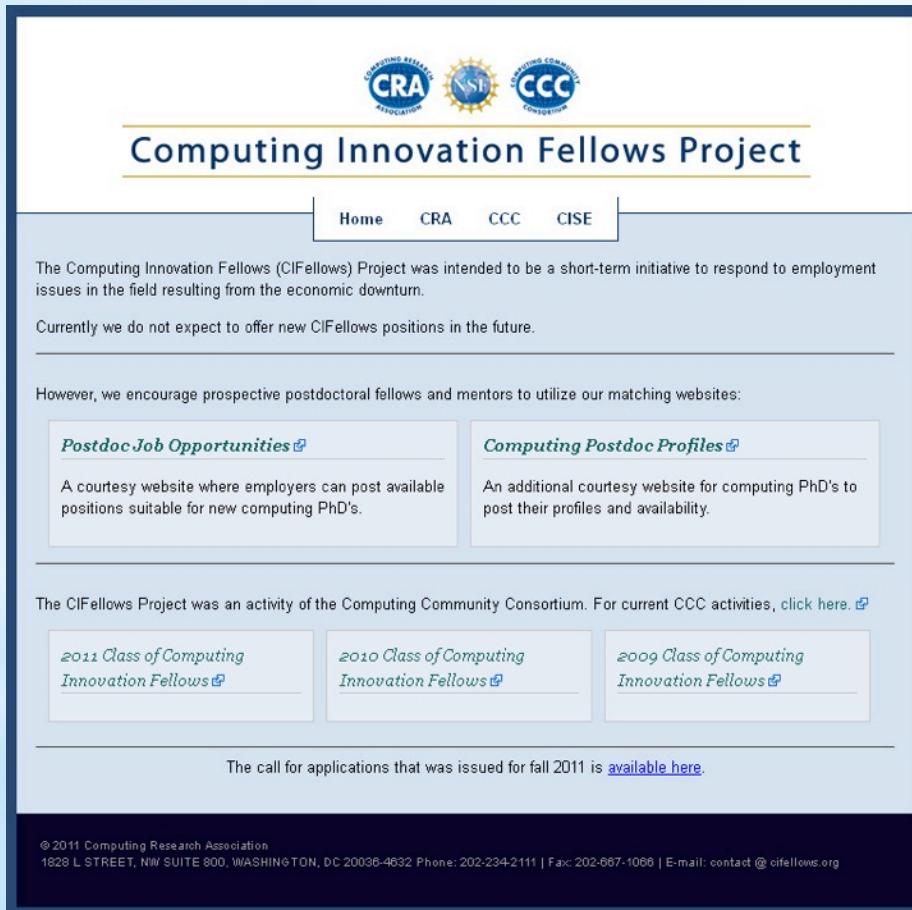
Attendees



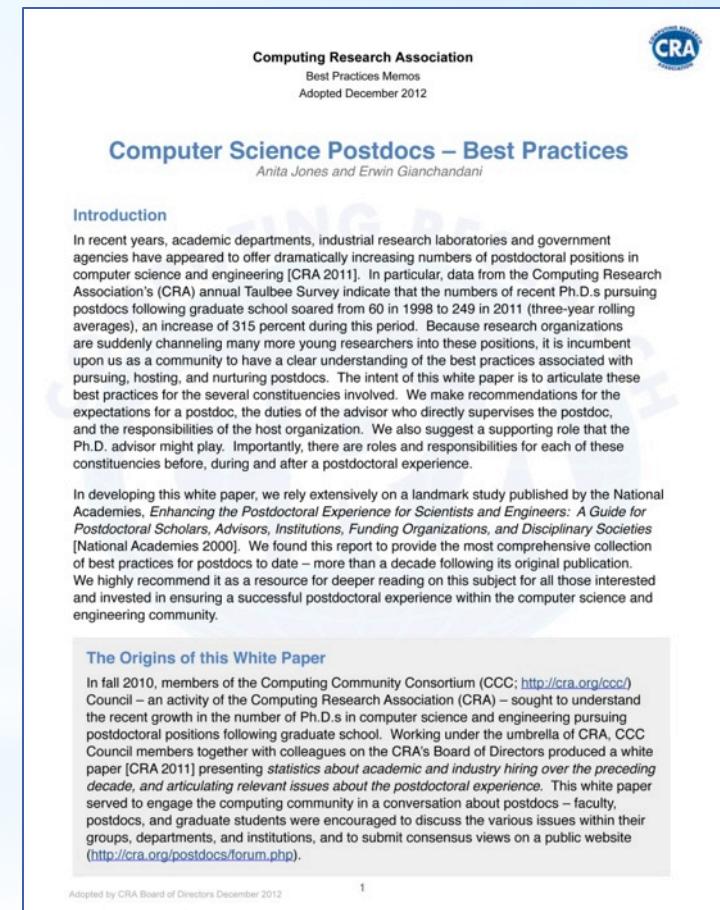
<http://cra.org/ccc>



Example: Computing Innovation Fellows Project -> Postdoc Best Practices



The screenshot shows the homepage of the Computing Innovation Fellows Project. At the top, there are logos for CRA (Computing Research Association), NSF (National Science Foundation), and CCC (Computing Community Consortium). Below the logos, the title "Computing Innovation Fellows Project" is displayed. A navigation bar includes links for Home, CRA, CCC, and CISE. A main text block states: "The Computing Innovation Fellows (CIFellows) Project was intended to be a short-term initiative to respond to employment issues in the field resulting from the economic downturn. Currently we do not expect to offer new CIFellows positions in the future." It encourages users to utilize matching websites: "Postdoc Job Opportunities" and "Computing Postdoc Profiles". Below this, it mentions the CCC: "The CIFellows Project was an activity of the Computing Community Consortium. For current CCC activities, click here." At the bottom, links are provided for the "2011 Class of Computing Innovation Fellows", "2010 Class of Computing Innovation Fellows", and "2009 Class of Computing Innovation Fellows". A note at the bottom indicates: "The call for applications that was issued for fall 2011 is [available here](#)". The footer contains copyright information: "© 2011 Computing Research Association 1828 L STREET, NW SUITE 800, WASHINGTON, DC 20036-4632 Phone: 202-234-2111 | Fax: 202-867-1066 | E-mail: contact@cifellows.org".



The screenshot shows the first page of the "Computer Science Postdocs – Best Practices" white paper. The header includes the CRA logo and the title "Computer Science Postdocs – Best Practices" along with authors "Anita Jones and Erwin Gianchandani". Below the title is an "Introduction" section. The introduction discusses the recent growth in postdoctoral positions in computer science and engineering, the intent of the white paper to articulate best practices, and the expectations for postdocs, advisors, and host organizations. It also notes the reliance on a previous study by the National Academies. The "The Origins of this White Paper" section describes how members of the CCC sought to understand the growth in postdoctoral positions and produced this paper. The footer indicates the document was adopted by the CRA Board of Directors in December 2012.



<http://cra.org/ccc>



Computing and Medicine: A National Priority



CCC Health Task Force:
Beth Mynatt, Susan Graham, Eric Horvitz, Greg Hager

Costs

Absolute, relative, wasted, opportunity

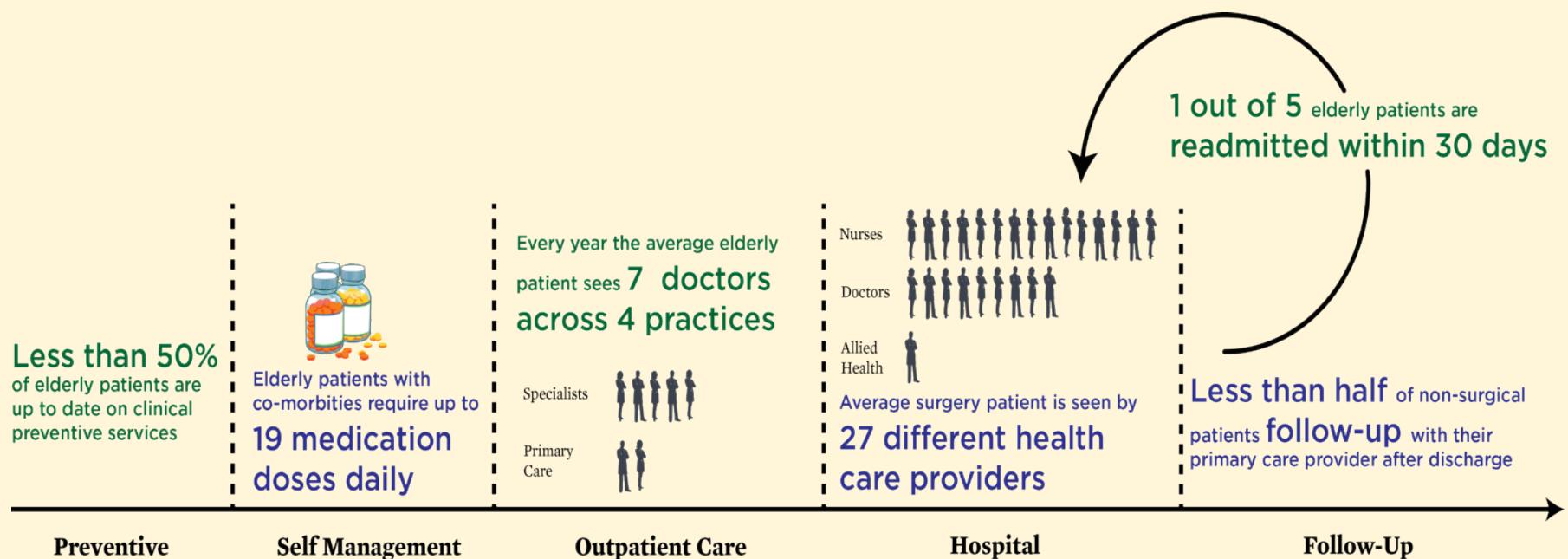
- **Absolute expenditures** – \$2.6 trillion 18% GDP
- **Relative expenditures** – 76% increase health costs in past 10 years, overwhelming the 30% gain in personal income
- **Wasted expenditures** – \$750 billion (2009)
- **Opportunity costs** – e.g. total waste could pay salaries of all first response personnel for 12 years – and fund a great deal of biomedical research.



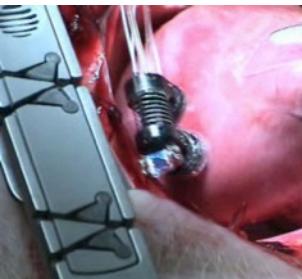
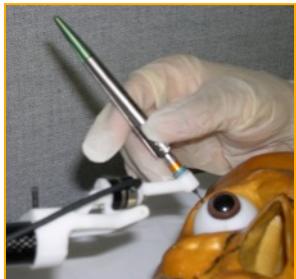
Dr. J. Michael McGinnis

Complexity

Representative timeline of a patient's experiences
in the U.S. health care system



Personal Background



The CISST ERC is developing a family of surgical systems that combine innovative algorithms, robotic devices, imaging systems, sensors, and human-machine interfaces to work cooperatively with surgeons in the planning and execution of surgical procedures.

Areas of Research

- Robotic surgical assistants
- Image-guided interventional systems
- Focused interdisciplinary research in algorithms, imaging, robotics, sensors, human-machine systems

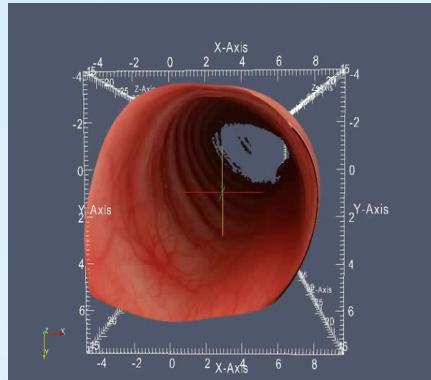
Institutions & Funding

- Johns Hopkins, MIT, CMU, BWH, Harvard, Penn, Morgan State, Columbia
- Years 1-11: NSF = \$32.7M;
- Total = ~\$64.7M
- In-kind support = ~\$13.9M

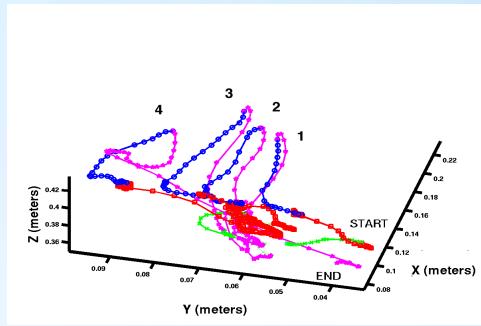


<http://www.cisst.org>

Personal Background

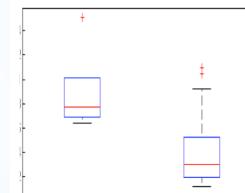


Quantitative Sensing



Information Augmentation

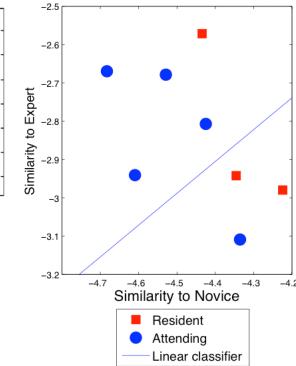
Objective metric



b. Tool tip path length
(efficiency of motion)

Box on left is trainees;
Box on right is faculties.

Machine-learning method

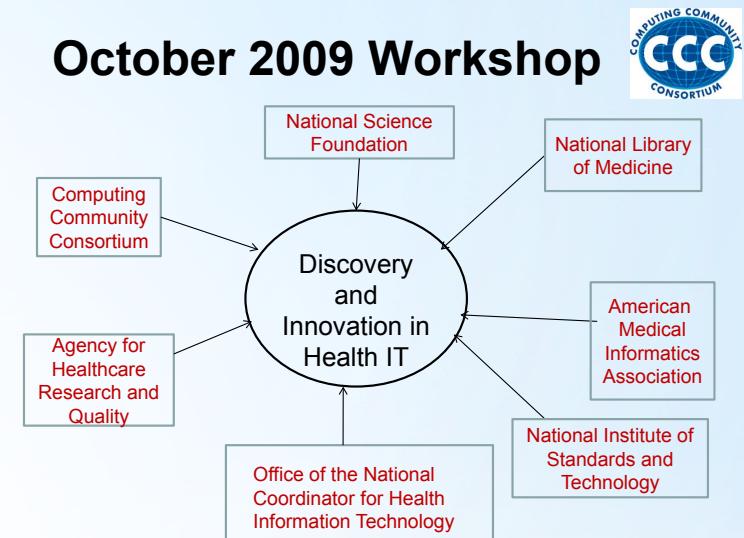


Language of Surgery

CCC Healthcare Activities

- Identify research challenges and opportunities
- Connect researchers, practitioners, industry
- Identify proof-of-concept models to drive research and translation

October 2009 Workshop



Facilitating Research Progress



- Publically available de-identified data sets
- Open research infrastructures
- Mechanisms for migration of research results to deployment
- Lowering of legal barriers to research
- Coupled computing and medical expertise
- Appropriate forums to report multi-disciplinary research results

Snowbird 2010

And funding, of course

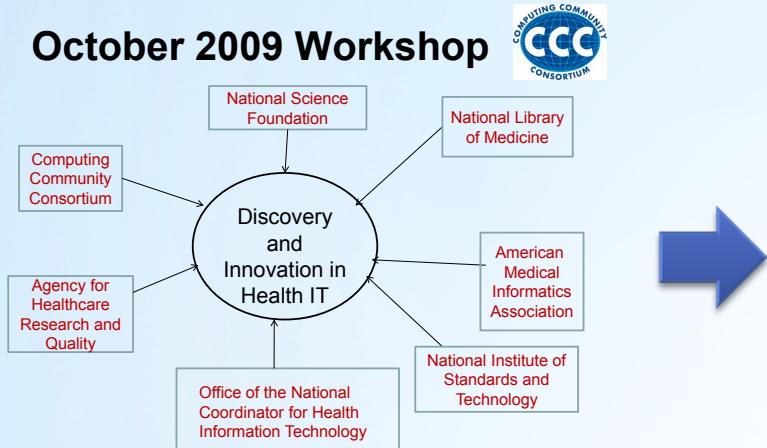


<http://cra.org/ccc>



CCC Healthcare Activities

October 2009 Workshop



The screenshot shows the National Science Foundation's website for the Directorate for Computer & Information Science & Engineering. The page is titled "SMART HEALTH AND WELLBEING (SHW)". It includes sections for "CONTACTS" and "SYNOPSIS".

National Science Foundation
WHERE DISCOVERIES BEGIN

Directorate for Computer & Information Science & Engineering

SMART HEALTH AND WELLBEING (SHW)

CONTACTS
See program guidelines for contact information.

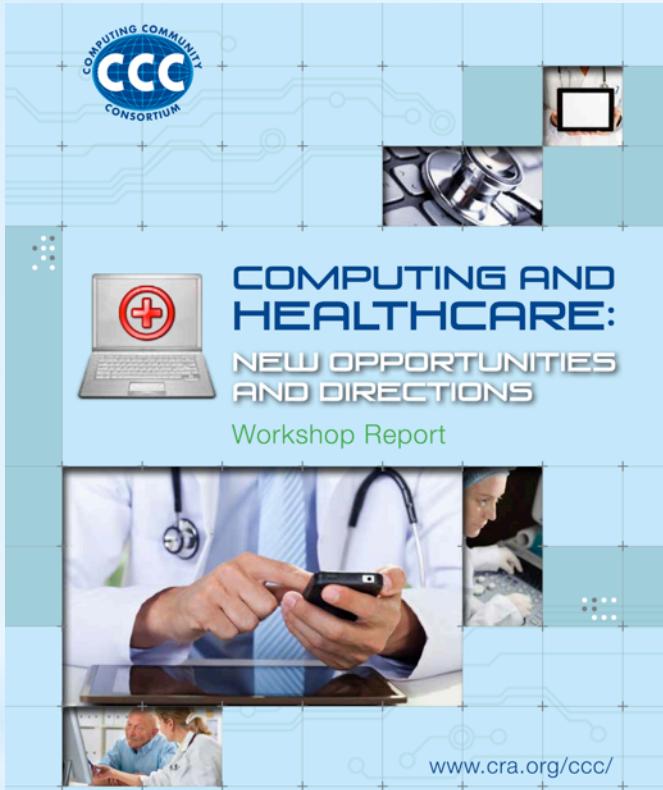
SYNOPSIS



<http://cra.org/ccc>



CCC Healthcare Activities



Beth Mynatt, Greg Hager
Susan Graham, Eric Horvitz
Deborah Estrin, Kevin Johnson
Christopher Chute, Kevin Patrick

October 2012 Workshop



<http://cra.org/ccc>



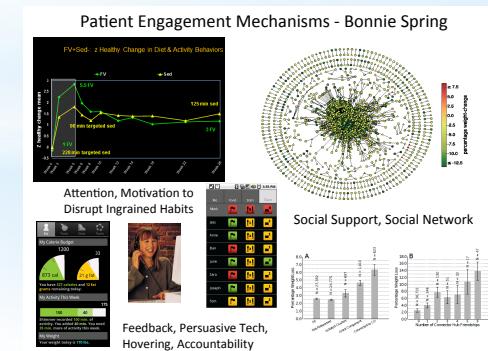
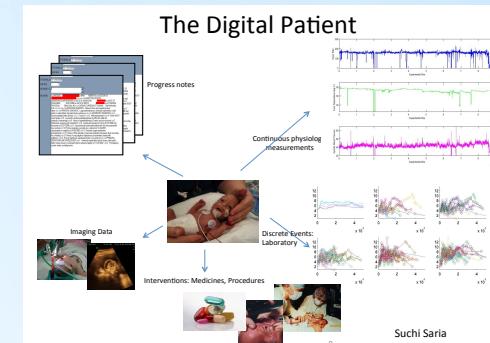
2012 Meeting

■ Three Major Themes

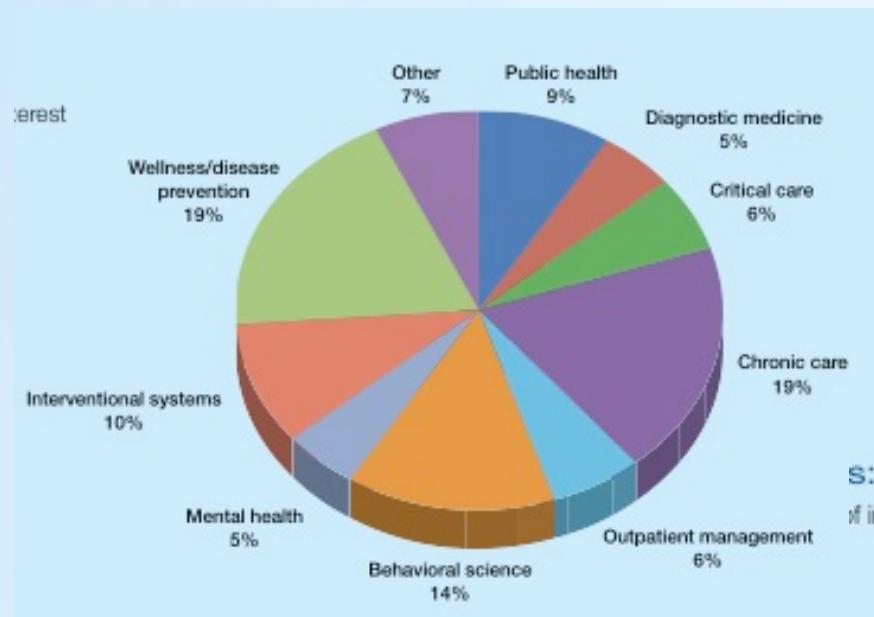
- Exploiting Data in Abundance
- Creating Systems for Collaborative Care
- Focusing on Patient Engagement

■ Mechanism:

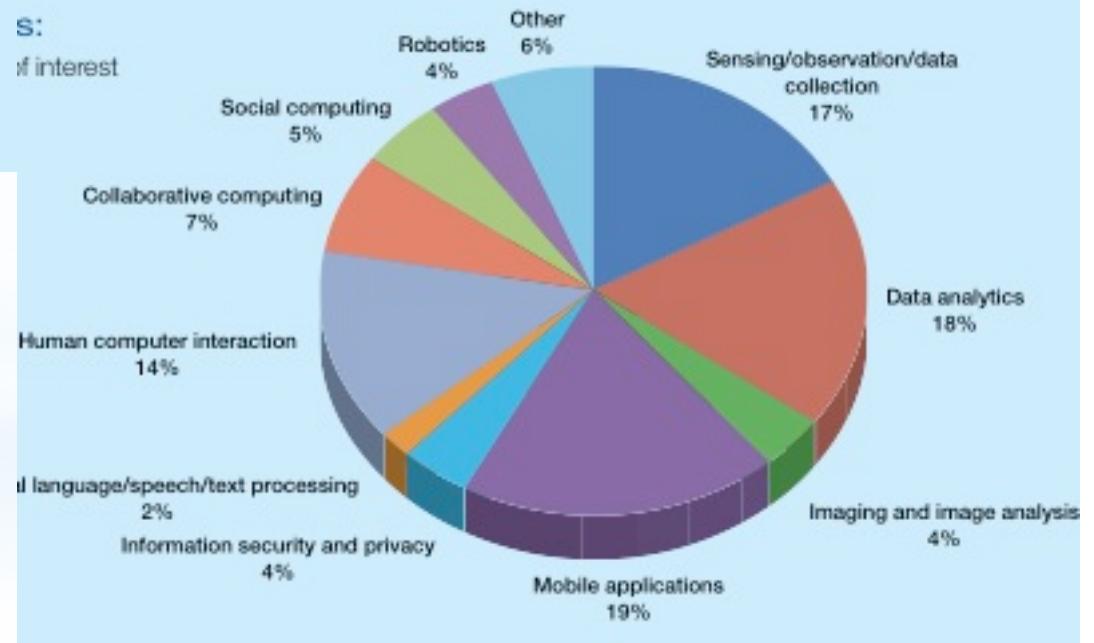
- Look for barriers to progress
- Elicit the problems/questions to address these barriers
- Determine how we can measure progress



A Broad Conversation



Technology Interests



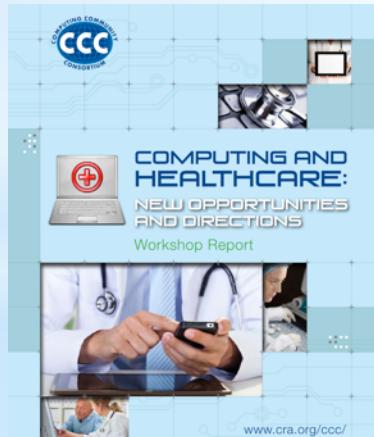
A Few Conclusions from 2012

- Common data, data standards, and related platforms is (still) essential for the field
 - Key are the value propositions within health-care economy
- Coordinated care requires “systems thinking” that crosses traditional healthcare boundaries and must be supported by new methods of information-sharing
 - Need projects at ERC scale and up!
- Mobile systems design is an enormous opportunity, but requires new paradigms of investigation that to allow rapid iteration with assessment and validation
 - This is a research and *education* process!



CCC Healthcare Activities

October 2009 Workshop



October 2012 Workshop

This is a screenshot of the National Science Foundation's website for the Directorate for Computer & Information Science & Engineering. The page is titled "SMART HEALTH AND WELLBEING (SHW)". It includes sections for "CONTACTS" and "SYNOPSIS". A blue arrow points from the October 2009 Workshop diagram to this page.

Smart and Connected Health (SCH)

PROGRAM SOLICITATION
NSF 13-543

REPLACES DOCUMENT(S):
NSF 12-512



National Science Foundation

Directorate for Computer & Information Science & Engineering
Division of Computing and Communication Foundations
Division of Computer and Network Systems
Division of Information & Intelligent Systems

Directorate for Engineering

Directorate for Social, Behavioral & Economic Sciences



National Institutes of Health



<http://cra.org/ccc/>



Help Us To Develop This Community!

- Propose visioning activities, white papers, Challenges & Visions tracks at research conferences
- Put together short research videos for undergraduates
- Contribute to the CCC Blog
- Send us a research highlight for the Highlight of the Week

The screenshot shows a blog post titled "Redefining Medicine With Apps and iPads" by Kenneth Hines, published on October 9th, 2012. The post discusses how technology and society writer Katie Hafner published an article in The New York Times about a doctor using an app to treat a patient with low sodium levels. The blog features a sidebar with a "SUBSCRIBE VIA E-MAIL" form, a "LATEST TWEET" section, and a "RECENT POSTS" list. The main content includes a small image of a human torso with internal organs.

Get involved:
khines@cra.org

<http://cra.org/ccc> or <http://cccblog.org/>



<http://cra.org/ccc>

